

Supply Chains Unlikely to Stabilize Until First Half of 2024 or Beyond, According to New Survey by Carl Marks Advisors and SupplyChainBrain

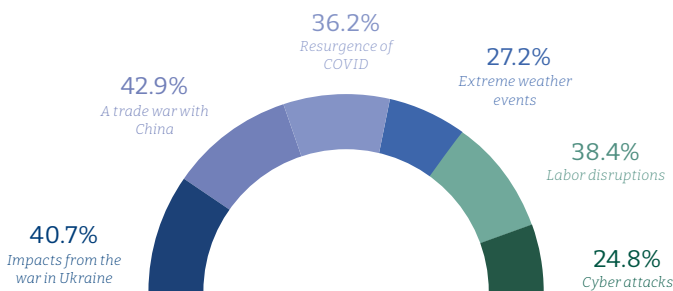
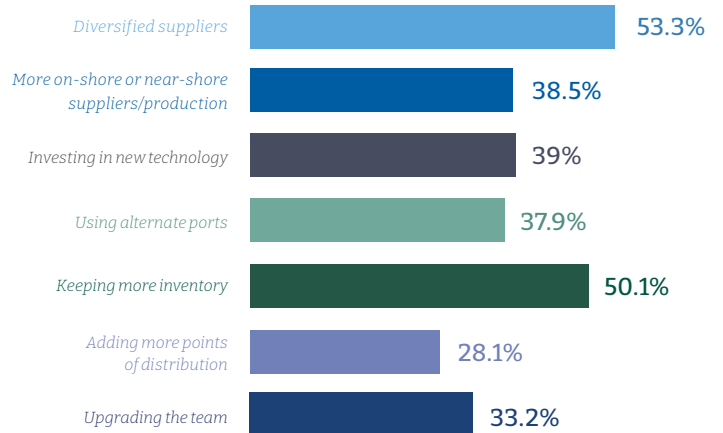
War in Ukraine, Inflation and Labor Among the Factors Complicating a "Return to Normal"

A new survey of supply chain executives by Carl Marks Advisors, in partnership with **SupplyChainBrain**, underscores the deep and lasting impact of COVID-related supply chain disruptions.

According to the research, **more than half** of all respondents don't expect a return to a more normal supply chain until the first half of 2024 or beyond, and while another **22%** say they expect disruptions to continue until the second half of 2023. They also see a number of threats clouding the picture and complicating a return of a more reliable supply chain, most notably the war in Ukraine (**30%**) and labor concerns (**24%**).

As a result of the challenges and lessons learned during the pandemic, what changes have been implemented to your company's supply chain management practices?

The COVID-19 pandemic has led organizations to re-adjust their supply chain strategies. In addition to increasing inventory, companies have diversified their supplier bases, explored alternate ports and increased their investments in technology.

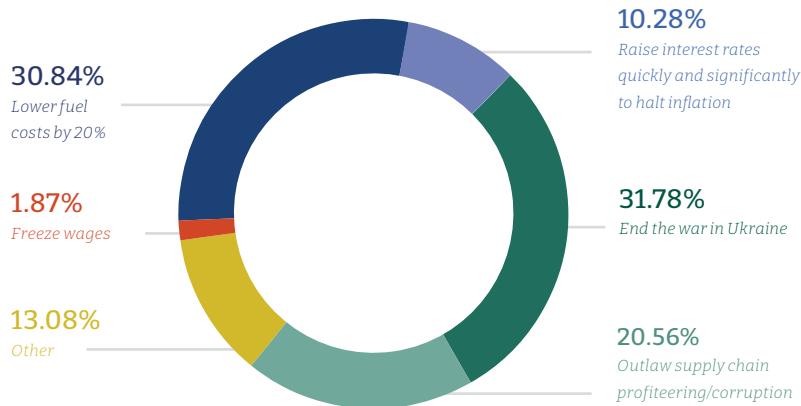
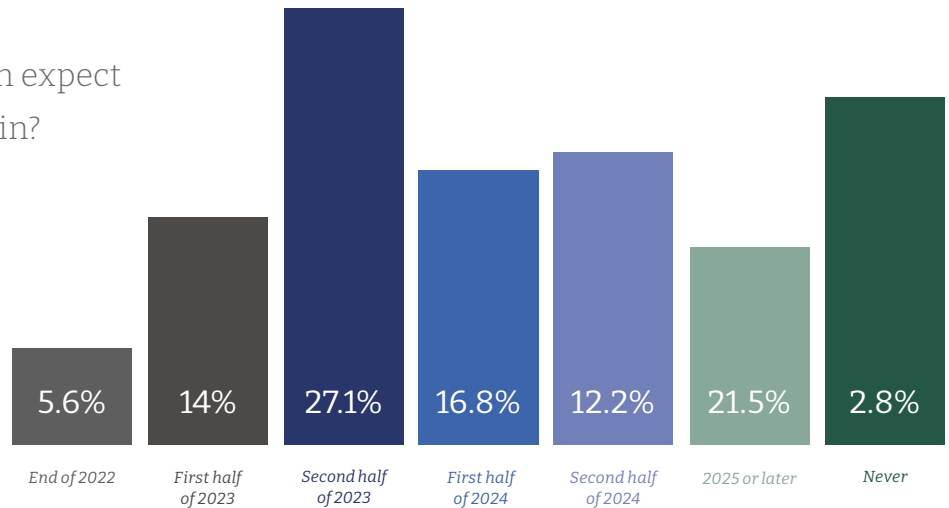


Over the next year, what do you view as the greatest threats to the return of a more reliable supply chain?

These adjustments have helped mitigate the effects of the pandemic. But new risks, including the conflict in Ukraine and ongoing labor shortages, continue to impact supply chain reliability.

When do you think the U.S. can expect a more normalized supply chain?

As a result, many survey respondents do not anticipate a “return to normal” in their supply chains until the second half of 2023 or later. In fact, a majority view supply chain stability as unlikely until at least 2024.



If you had the power to pull just one magic lever to help get supply chain costs in the U.S. under control in 2022, which of the following would you do?

Inflation and geopolitical uncertainty lead the list of concerns for supply chain executives. Respondents view lowering fuel costs and ending the war in Ukraine as the two events likely to have the greatest positive impact on supply chain normalization.

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